

## Group Financial Highlights

	2017 \$'000	2016 \$'000	Change (%)
<b>Group Income Statement</b>			
Turnover	2,387,354	3,544,816	(33)
Profit / (Loss)			
Earnings before interest, tax, depreciation and amortisation (EBITDA)	213,369	384,251	(44)
Operating profit	20,453	225,306	(91)
(Loss) / Profit before tax	(15,644)	90,520	n.m.
Net profit	14,076	78,777	(82)

<b>Group Balance Sheet</b>			
Total assets	9,151,448	9,414,833	(3)
Total liabilities	6,632,076	6,807,212	(3)
Net tangible assets	2,298,972	2,359,864	(3)
Equity attributable to owners of the Company	2,478,173	2,561,989	(3)
Non-controlling interests	41,199	45,632	(10)
Total equity	2,519,372	2,607,621	(3)
Cash and cash equivalents	1,301,000	1,216,971	7
Interest-bearing borrowings	4,100,123	4,154,975	(1)
Net debt	2,799,123	2,938,004	(5)

<b>Economic Value Added (EVA)</b>			
Net operating profit after tax (NOPAT)	56,225	174,822	(68)
Capital charge	476,912	498,931	(4)
EVA	(420,687)	(324,109)	30
EVA attributable to owners of the Company	(411,598)	(302,651)	36

<b>Financial Ratios</b>			
Earnings per share (EPS)			
Basic (cents)	0.67	3.77	(82)
Diluted (cents)	0.67	3.77	(82)
Dividend per share			
One-tier tax-exempt (cents)	2.00	2.50	(20)
Net asset value per share (cents)	118.69	122.62	(3)
Net tangible asset per share (cents)	110.11	112.95	(3)
Return on turnover (%)	0.59	2.22	(73)
Return on total assets (%)	1.14	1.76	(35)
Return on equity (%)	0.56	3.11	(82)