PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a) An income statement (for the group) together with a comparative statement for the corresponding period of the immediately preceding financial year

	Group					
	4Q 2003 \$'000	4Q 2002 \$'000	+ / (-) %	Grou FY 2003 \$'000	FY 2002 \$'000	+ / (-) %
Turnover	238,970	263,321	(9.2)	1,067,986	1,011,512	5.6
Cost of sales	(215,662)	(219,758)	(1.9)	(966,068)	(882,626)	9.5
Gross profit	23,308	43,563	(46.5)	101,918	128,886	(20.9)
Other operating income/(expense)	6,580	(1,898)	446.7	19,312	9,933	94.4
General and administrative expenses	(14,133)	(11,105)	27.3	(46,922)	(48,936)	(4.1)
Operating profit	15,755	30,560	(48.4)	74,308	89,883	(17.3)
Dividend and net interest income	1,545	3,173	(51.3)	11,600	13,693	(15.3)
Share of results of associated companies & joint venture	1,753	4,886	(64.1)	8,003	6,062	32.0
Profit before tax and exceptional items (EI))	19,053	38,619	(50.7)	93,911	109,638	(14.3)
Exceptional items (EI)	868	(7,821)	n.m.	1,275	6,653	(80.8)
Profit before tax	19,921	30,798	(35.3)	95,186	116,291	(18.1)
Taxation	(1,060)	(10,746)	(90.1)	(16,961)	(23,084)	(26.5)
Profit after taxation	18,861	20,052	(5.9)	78,225	93,207	(16.1)
Minority Interests	631	(319)	n.m.	315	(1,109)	n.m.
Net profit attributable to members of the Company	19,492	19,733	(1.2)_	78,540	92,098	(14.7)
Net profit attributable to members of the Company (before exceptional items (EI))	18,624	27,554	(32.4)	77,265	85,445	(9.6)
(before El and tax write-back)	16,082	27,775	(42.0)	73,997	80,753	(8.4)
Earnings per share, cents (after exceptional items) Basic Diluted	·		· ' <u>-</u>	5.55 5.52	6.54 6.50	(15.1%) (15.1%)
Earnings per share, cents (before exceptional items) Basic Diluted				5.46 5.43	6.07 6.03	(10.0%) (10.0%)

n.m. : not meaningful

items, which if significant must be included in the income statement. (a)(ii)

	Group					
	4Q 2003 \$'000	4Q 2002 \$'000	+ / (-) %	FY 2003 \$'000	FY 2002 \$'000	+ / (-) %
Investment income	-	-	-	97	32	203.1
Interest income	3,495	3,317	5.4	14,166	14,483	(2.2)
Interest on borrowings	(1,950)	(144)	1,254.2	(2,663)	(822)	224.0
Depreciation and amortisation	(10,335)	(9,654)	7.1	(38,404)	(38,790)	(1.0)
(Provision for)/write-back of doubtful						
debts, net and bad debts written off (Provision for)/write-back of stock	(1,072)	1,460	n.m.	1,736	(4,135)	n.m.
obsolescence, net	(138)	288	n.m.	(192)	79	n.m.
Foreign exchange loss, net	(4,039)	(5,703)	(29.2)	(3,342)	(2,156)	55.0
. c. c.g., c. c. agc .ccc,ct	(1,000)	(0,: 00)	(==:=)	(0,0:-)	(=,:00)	00.0
Profit after taxation (including EI) as a percentage of Turnover	7.89%	7.62%	3.5	7.32%	9.21%	(20.5)
Net profit attributable to shareholders (including EI) as a percentage of Issued Capital and Reserves at end of period	2.10%	2.10%	-	8.47%	9.80%	(13.6)
Profit after taxation (excluding EI) as a percentage of Turnover	7.53%	10.59%	(28.9)	7.21%	8.56%	(15.8)
Net profit attributable to shareholders (excluding EI) as a percentage of Issued Capital and Reserves at end of period	2.01%	2.93%	(31.4)	8.33%	9.09%	(8.4)

n.m. : not meaningful

Notes:

- The Group tax charge in 2003 included a net write-back of an over provision of tax for \$3,268,000 in (i) respect of prior years (2002: \$4,692,000).
- (ii) The Group profit on disposal of property, plant and equipment in 2003 amounted to \$4,735,000 (2002:
- (iii) (iv) There was no extraordinary item during the year.
- The exceptional items comprise:

	GROU	JP	GRO)UP	
	4Q 2003 \$'000	4Q 2002 \$'000	FY 2003 \$'000	FY 2002 \$'000	
Gain on disposal after consideration of realisation of other capital reserves and foreign currency translation reserves upon disposal of:					
Associated companies	-	-	-	18,295	
Joint venture	1,951	-	1,951	-	
Other long term equity investments	(70)	-	337	557	
Dilution of interest in subsidiary companies to minority interest	-	(163)	-	(163)	
·	1,881	(163)	2,288	18,689	
Writeback/(provision) for impairment in value of:					
Associated company	-	-	-	(1,309)	
Fixed assets	(2,113)	(4,000)	(2,113)	(4,000)	
Other long term equity investments	1,391	(3,240)	1,391	(4,391)	
Other long term non-equity investments	(291)	(417)	(291)	(2,111)	
Quoted warrants written off		(1)		(225)	
Exceptional items	868	(7,821)	1,275	6,653	
Note: 1 Realisation of reserves as follows:					
Associated companies	-	-	-	6,786	
Other long term equity investments	-		16,471		
Other Capital Reserves	-	-	16,471	6,786	
Associated companies	_	-	-	(195)	
Joint venture	5,310	-	5,310	(405)	
Foreign Currency TranslationI Reserves	5,310		5,310	(195)	

1(b)(i) A balance sheet (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year

Balance Sheet

	Gro	up	Comp	pany	
	31-Dec-2003	31-Dec-2002	31-Dec-2003	31-Dec-2002	
Non Current Assets	\$'000	\$'000	\$'000	\$'000	
	452 720	447 006	170 602	102 662	
Fixed assets	452,720	447,886 0	178,693	183,662	
Subsidiary companies Associated companies & joint venture	0 58,700	101,778	350,499 27,026	333,126 43,292	
Other long-term investments	71,776	92,759	67,967	74,490	
Long-term trade debtors	168,639	201,791	66,784	74,490	
Goodwill on consolidation	3,615	2,122	00,784	77,349	
Total Non Current Assets	755,450	846,336	690,969	711,919	
Total Non Garrone, addition	100,100	010,000	333,333	7 1 1,0 10	
Current Assets					
Stocks and work-in-progress	255,972	247,806	0	0	
Trade debtors	210,455	201,032	81,440	70,729	
Other debtors	100,452	30,942	90,479	128,926	
Fixed deposits	152,753	93,952	1,336	6,053	
Bank and cash balances	50,033	68,487	4,746	8,591	
Total Current Assets	769,665	642,219	178,001	214,299	
Current Liabilities					
Trade creditors	373,425	385,912	5,335	5,292	
Other creditors and provisions	21,343	21,620	1,195	71,174	
Excess progress billings over work-in-progress	19,572	20,980	1,195	71,174	
Borrowings	101,029	27,709	30,000	23,000	
Provision for taxation	15,804	35,902	0	5,772	
Total Current Liabilities	531,173	492,123	36,530	105,238	
Total Guiterit Liabilities	331,173	492,123	30,330	103,230	
Net Current Assets	238,492	150,096	141,471	109,061	
Total Assets less Current Liabilities	993,942	996,432	832,440	820,980	
			, , , , ,	,	
Non-Current Liabilities					
Deferred taxation	47,678	42,775	31,781	32,201	
Hire purchase creditors	1,165	57	0	0	
Provision for retirement gratuities	3,226	3,296	0	0	
Total Non-Current Liabilities	52,069	46,128	31,781	32,201	
-	941,873	950,304	800,659	788,779	
Capital & Reserves	3+1,073	300,004	000,000	700,773	
Share Capital	142,005	141,432	142,005	141,432	
Reserves	785,122	798,576	658,654	647,347	
1/0301703	927,127	940,008	800,659	788,779	
Minority interests	14,746	10,296	000,059	700,779	
willonly interests	941,873	950,304	800,659	788,779	
-	3 4 1,073	900,004	000,009	700,779	

1(b)(ii) Aggregate amount of group's borrowings and debt securities

Amount repayable in one year or less, or on demand

As at 31-	Dec-2003	As at 31-I	Dec-2002
Secured	Unsecured	Secured	Unsecured
-	101,029,000	-	27,709,000

Amount repayable after one year

As at 31-	Dec-2003	As at 31-l	Dec-2002
Secured	Unsecured	Secured	Unsecured
-	-	-	-

1(c) A cash flow statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year

Cash Flow Statement for the period ended 31 December

	Grou	ıp
	FY 2003 \$'000	FY 2002 \$'000
Cash flow from operating activities Operating profit	74,308	89,883
Adjustments for:		
Depreciation of fixed assets	33,945	32,429
Fixed assets written off Gain on sale of fixed assets	7 (4,735)	89 (159)
Amortisation of goodwill on consolidation of subsidiary companies	1,260	935
Amortisation of redeemable convertible loan stock discount	91	98
Redeemable convertible loan stock discount write-off	-	10
Operating income before reinvestment in working capital	104,876	123,285
Decrease in debtors	4,936	205,003
Decrease/(increase) in stocks and work-in-progress	24,686	(32,125)
Decrease in creditors	(51,420)	(91,805)
Cash generated from operations	83,078	204,358
Investment and interest income received	13,865	15,487
Interest paid	(2,654)	(843)
Income taxes paid	(34,695)	(24,836)
Net cash provided by operating activities	59,594	194,166
Cash flow from investing activities		
Additional interest in a subsidiary company	(4,607)	(18,635)
Investment in associated companies Investment in a joint venture	(250)	(27,526)
Purchase of fixed assets	(32,627)	(14,435)
Purchase of other long term investments	(1,641)	(3,020)
Proceeds from sale of fixed assets	471	4,010
Proceeds from sale of associated company	-	28,069
Proceeds from sale of a joint venture	7,349	-
Proceeds from sale of other long term investments	11,290	3,084
Dividend from associated companies Capital refund from associated companies	3,440 510	3,214 3,075
Net cash used in investing activities	(16,065)	(22,164)
net cash asca in investing activities	(10,000)	(22,104)
Cash flow from financing activities:		
Dividend paid by the Company	(71,841)	(71,470)
Dividend paid by subsidiary to minority shareholders	(241)	-
Additional/(repayment) short term bank loan	65,577	(246)
Fixed deposit pledged with a bank for banking facilities	(1,120)	(53,259)
Repayment of hire purchase creditors Proceeds from issue of new shares:	(729)	(279)
- by the Company	4,052	5,960
Net cash used in financing activities	(4,302)	(119,294)
Net increase in cash and cash equivalents	39,227	52,708
Cash and cash equivalents at beginning of year	109,180	56,472
Cash and cash equivalents at end of year	148,407	109,180

The acquisition of subsidiary companies in 2003 and 2002 has been shown as a single item. The effect on the individual assets and liabilities is set out below.

	Gro	up
	FY 2003 \$'000	FY 2002 \$'000
Fixed assets	8,881	43,997
Other long term unquoted investment	3,700	-
Stocks and work-in-progress	34,260	5,642
Debtors	26,227	30,228
Bank and cash balances	11,267	52
Bank overdrafts, unsecured	(1,174)	(6,787)
Bank loans	(7,652)	(2,800)
Creditors	(40,398)	(50,410)
Current taxation	(642)	(690)
Deferred tax	(335)	-
Net assets acquired	34,134	19,232
Minority interests	(5,120)	(52)
Amount taken up as associated company	(17,067)	(6,731)
Goodwill on acquisition	2,753	1,851
Purchase consideration	14,700	14,300
Amount reflected as non-trade receivables	0	(2,400)
Cash paid	14,700	11,900
The acquisition of subsidiaries, net of cash is represented by :		
Cash paid	(14,700)	(11,900)
Less : Bank and cash balances	11,267	52
Add : Bank overdrafts, unsecured	(1,174)	(6,787)
Net cash outflow	(4,607)	(18,635)

Cash and cash equivalents included in the consolidated statement of cash flows comprise:

	Gro	ıp
	FY 2003 \$'000	FY 2002 \$'000
Fixed deposit, bank and cash balances	202,786	162,439
Less : Fixed deposit pledged with a bank for banking facilities	(54,379)	(53,259)
Cash & cash equivalent in consolidated statement for cash flow	148,407	109,180

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year

Statement of Changes in Equity for the period ended 31 December

	Share <u>capital</u> \$'000	Share premium \$'000	Capital reserve \$'000	Foreign currency translation reserve \$'000	Unappropriated profit \$'000	<u>Total</u> \$'000
The Group Balance at 1 January 2002	140,614	229,329	28,423	5,580	517,299	921,245
Profit for the year Dividend paid	0	0	0	0	(71,470)	92,098 (71,470)
Translation differences for the year Share issued on exercise of share options	0 818	0 5,142	0	(1,180)		(1,180) 5,960
Transfer from other capital reserves upon disposal of an associated	0.10	0,142		·		0,000
company Realisation upon disposal of an	0	0	(3,600)	0	,	0
associated company Share of an associated company's	0	0	(6,786)	195 0		(6,591)
capital reserves Deferred tax liability component of a subsidiary company's redeemable	0	0	36 (90)	0		36 (90)
convertible loan stock reserves Balance at 31 December 2002	141,432	234,471	17,983	4,595	541,527	940,008
The Group Balance at 1 January 2003	141,432	234,471	17,983	4,595	541,527	940,008
Profit for the year Dividend paid	0	0	0	C	78,540 (71,841)	78,540 (71,841)
Translation differences for the year Share issued on exercise of share	0	0	0	(1,851)		(1,851)
options Realisation on redemption of	573	3,479	0	0		4,052
redeemable convertible loan stock Realisation upon disposal of	0	0	(155)	(F 210)		(21.791)
joint venture and other long term investment			(16,471)	(5,310)		(21,781)
Balance at 31 December 2003	142,005	237,950	1,357	(2,566)	548,381	927,127
The Company Balance at 1 January 2002	140,614	229,329	960	0	375,403	746,306
Profit for the year Dividend paid	0	0	0	C	107,983 (71,470)	107,983 (71,470)
Share issued on exercise of share options	818	5,142	0	0	0	5,960
Balance at 31 December 2002	141,432	234,471	960	0		788,779
The Company Balance at 1 January 2003	141,432	234,471	960	C	411,916	788,779
Profit for the year Dividend paid	0	0	0	0	79,669 (71,841)	79,669 (71,841)
Share issued on exercise of share options	573	3,479	0	0		4,052
Balance at 31 December 2003	142,005	237,950	960	0	419,744	800,659

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year

During the financial year, the Company issued 5,729,400 ordinary shares of \$0.10 each upon the exercise of options granted under the SembCorp Marine Share Option Plan (the "Plan").

As at 31 December 2003, there were 49,793,000 (31 December 2002: 40,845,000) unexercised options for un-issued ordinary shares of \$0.10 each under the Plan.

The details of the Plan (which was started in 1991 as the Jurong Shipyard Limited Executives' Share Option Scheme) were set out in the financial statements of that year.

2. Whether the figures have been audited, or reviewed and in accordance with which auditing standard or practice

The figures have not been audited or reviewed by its auditors, Messrs Ernst & Young.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter)

Not applicable.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied

The Group has applied the same accounting policies and methods of computation in the financial statements for the current financial period compared with those of the audited financial statements as at 31 December 2002.

5. If there are any changes in the accounting policies and methods of computation, including any required including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change

During the year, the group extended the useful life of goodwill in the investment in an associated company from 3 years to 4.25 years. This extension was made to coincide the goodwill amortisation with the expected completion of a major conversion project by that associated company.

This change in accounting estimate was accounted prospectively. The effect of the change is to decrease the current year goodwill amortization charge and increase profit for the year by \$2,220,000.

6. Earnings per ordinary share of the group for the current period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends

		Gro	oup	
		FY 2003	FY 2002	+/(-) %
fina	rnings per ordinary share of the Group for the ancial year based on net profit attributable to areholders:			
(i)	Based on the weighted average number of shares			
	(a) after exceptional items (cents)	5.55	6.54	(15.1)
	(b) before exceptional items (cents)	5.46	6.07	(10.0)
	Weighted average number of shares	1,415,768,518	1,408,050,448	0.5
(ii)	On a fully diluted basis			
	(a) after exceptional items (cents)	5.52	6.50	(15.1)
	(b) before exceptional items (cents)	5.43	6.03	(10.0)
	Adjusted weighted average number of shares	1,422,579,518	1,416,274,448	0.4

7. Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the (a) current period reported on and (b) immediately preceding financial year

	Group			Com		
	Dec-2003	Dec-2002	+/(-) %	Dec-2003	Dec-2002	+/(-) %
Net asset value per ordinary share based on issued share capital at the end of the financial						
period (cents)	65.29	66.46	(1.8)	56.38	55.77	1.1

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following: (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current period reported on

Review of Group Performance

4Q 2003 versus 4Q 2002

Group T	urnover
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	4Q 2003	4Q 2002	+/(-)	+/(-)
	S\$'m	S\$'m	S\$'m	%
Ship Repair	98.5	84.3	14.2	16.8
Conversion	61.6	111.3	(49.7)	(44.6)
New Building	42.2	47.3	(5.1)	(10.8)
Other Activities	36.7	20.4	16.3	79.9
Group Turnover	239.0	263.3	(24.3)	(9.2)

The Group's turnover for 4Q 2003 decreased by 9.2% from \$263.3 million in 4Q 2002 to \$239.0 million because of lower conversion revenue. This decrease was mainly attributable to revenue on some conversion projects not yet recognized in 4Q 2003, as these projects have not reached the 20% revenue recognition threshold.

Group Operating Profit and Pre-tax Profit

The Group operating profit decreased by 48.4% from \$30.6 million in 4Q 2002 to \$15.8 million in 4Q 2003. Excluding exceptional items, the Group's pre-tax profit decreased 50.7% from \$38.6 million in 4Q 2002 to \$19.1 million. The decrease was mainly attributed to lower turnover and margin for this current quarter.

Group Profit Attributable to Members of the Company

The Group's tax charge in 4Q 2003 is much lower than 4Q 2002 mainly due to a net write-back of over-provision of tax in respect of prior years amounting to \$2.5 million. This resulted in a lower decrease in the Group's attributable profits of 1.2% from \$19.7 million in 4Q 2002 to \$19.5 million.

FY 2003 versus FY 2002

Grou	рΤ	urn	ov	er

	FY 2003	FY 2002	+/(-)	+/(-)
	S\$'m	S\$'m	S\$'m	%
Ship Repair	345.5	423.0	(77.5)	(18.3)
Conversion	391.0	331.7	59.3	17.9
New Building	242.5	183.6	58.9	32.1
Other Activities	89.0	73.2	15.8	21.6
Group Turnover	1,068.0	1,011.5	56.5	5.6

The Group's turnover for the year ended 31 December 2003 increased by 5.6% to \$1.068 billion. The increase was mainly attributable to the increase in both conversion and new building job volume. However, ship repair revenue declined \$77.5 million mainly due to SARS outbreak during the first half of 2003 and the postponement of vessel repairs as a result of high freight rates.

Group Operating Profit and Pre-tax Profit

The Group operating profit decreased by 17.3% from \$89.9 million in 2002 to \$74.3 million in 2003. Excluding exceptional items, the Group's pre-tax profit decreased 14.3% from \$109.6 million in 2002 to \$93.9 million. The decrease was attributed to lower margins for projects.

Group Profit Attributable to Members of the Company

The Group's attributable profits decreased by 14.7% from \$92.1 million in 2002 to \$78.5 million. The decrease was mainly due to decline in operating profit and lower exceptional gain of \$1.3 million in 2003 as compared with \$6.7 million in 2002.

Excluding exceptional items and the effect of prior years tax over-provision, the Group's attributable profits decreased by 8.4% from \$81.0 million in 2002 to \$74.0 million.

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

No variance from the previous statement.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months

With the strong shipping freight rates leading to postponement of repair by ship owners, the ship repair market is unlikely to improve in the next quarter. Based on the current workload, the Group expects a lower operating profit for the first quarter.

However, based on the scheduled completion of projects for the subsequent quarters, the Group expects to improve its operating profit in the current year.

As at 31 December 2003, the Group's outstanding order book for newbuilding, conversion and offshore projects stands at 1.1 billion Singapore dollars.

This release may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition fro other companies and venues for the sale and distribution of goods and services, shifts in customer demands, customers and partners, changes in operating expenses, including employee wages, benefits and training, governmental and public policy changes. You are cautioned not to place undue reliance on these forward-looking statements, which are based on current view of management on future events.

11. Dividend

(a) Current Financial Period Reported On

Any dividend recommended for the current financial period reported on? Yes

Name of Dividend	Interim & Special	Final	Special
Dividend Type	Cash	Cash	Čash
Dividend Rate	1.50 cents per ordinary	1.00 cents per ordinary	2.50 cents per ordinary
	share less tax	share less tax	share less tax
Par value of shares	0.10	0.10	0.10
Tax Rate	22.0	22.0	22.0
		or applicable tax rate	or applicable tax rate

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? Yes

Name of Dividend	Interim & Special	Final	Special
Dividend Type	Cash	Cash	Čash
Dividend Rate	1.50 cents per ordinary share less tax	1.00 cents per ordinary share less tax	4.00 cents per ordinary share less tax
Par value of shares	0.10	0.10	0.10
Tax Rate	22.0	22.0	22.0

(c) Date payable

The final and special dividend will be paid on 18 May 2004.

(d) Books closure date

Notice is hereby given that the Transfer Book and Register of Member of the Company will be closed from 6 May 2004 to 7 May 2004, both dates inclusive, for the preparation of dividend warrants. Duly completed transfers received by the Registrar, Kon Choon Kooi Pte Ltd, 47 Hill Street #06-02, Chinese Chamber of Commerce & Industry Building, Singapore 179365, up to 5 p.m. on 5 May 2004 will be registered before entitlements to dividend are determined.

12. If no dividend has been declared/(recommended), a statement to that effect

Not applicable.

PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT (This part is not applicable to Q1, Q2, Q3 or Half Year Results)

13. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year

	Ship & rig repairing, building and conversion \$'000	Ship chartering \$'000	Others \$'000	Eliminations \$'000	Total \$'000
(a) By business segme	ent : FY 2003				
Revenue Sales to external par Inter-segment sales	ties 1,016,839 174,377	19,618 23	31,529 41,388	- (215,788)	1,067,986
Consolidated sales	1,191,216	19,641	72,917	(215,788)	1,067,986
Results					
Segment results	68,143	2,567	3,598	-	74,308
Exceptional items	1,478	-	(203)	-	1,275
Investment and inter income	est 13,438	815	10	-	14,263
Interest expenses	(826)	-	(1,837)	-	(2,663)
Share of results of associated compan & joint venture	ies 6,174	2,344	(515)	-	8,003
Profit before taxation Taxation	88,407 (17,518)	5,726 (172)	1,053 729	-	95,186 (16,961)
Profit after taxation	70,889	5,554	1,782		78,225
Other information Capital additions Depreciation Amortisation	32,493 29,617 3,996	1 2,783 -	133 1,545 463	- - -	32,627 33,945 4,459
Segment assets Interest bearing asset Investments in assot companies & joint	ciated	54,211 14,167	36,452 4,034	<u>.</u>	1,006,854 458,032
venture Tax recoverable	53,830 1,411	580 -	4,290 118	-	58,700 1,529
Consolidated total as		68,958	44,894		1,525,115
Segment liabilities Interest bearing liabil Deferred taxation Provision for taxatior	46,349	3,136 - 136 57	10,024 - 1,193 711	- - - -	414,835 104,925 47,678 15,804
Consolidated total liabilities	567,985 =======	3,329	11,928	- -	583,242

Information by segment on Group operations (cont'd)

(a)

	Ship & rig repairing, building and conversion	Ship chartering	Others	Eliminations	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
By business segment :	FY 2002				
Revenue					
Sales to external parties	961,991	22,599	26,922	_	1,011,512
Inter-segment sales	165,672	508	65,042	(231,222)	_
Consolidated sales	1,127,663	23,107	91,964	(231,222)	1,011,512
Results					
Segment results Exceptional items	81,302 6,748	4,193 -	4,388 (95)	- -	89,883 6,653
Investment and interest income	13,553	931	31	_	14,515
Interest expenses	(712)	_	(110)	_	(822)
Share of results of associated companies & joint venture	7,664	(324)	(1,278)	-	6,062
Profit before taxation	108,555	4,800	2,936	-	116,291
Taxation	(21,454)	(801)	(829)	-	(23,084)
Profit after taxation	87,101	3,999	2,107		93,207
Other information					
Capital additions	14,284	-	151	_	14,435
Depreciation	28,087	2,781	1,561	_	32,429
Amortisation	6,082	_	279	_	6,361
Segment assets	884,270	61,458	54,824	-	1,000,552
Interest bearing assets	366,728	13,903	5,474	_	386,105
Investment in associated companies & joint venture Tax recoverable	97,198 -	72 -	4,508 120	-	101,778 120
Consolidated total assets	1,348,196	75,433	64,926	_	1,488,555
Segment liabilities	420,580	1,542	9,494	_	431,616
Interest bearing liabilities	23,249	_	4,709	_	27,958
Deferred taxation	41,646	170	959	_	42,775
Provision for taxation	34,335	754	813	_	35,902
Consolidated total liabilities	519,810	2,466	15,975	-	538,251

Pricing of inter-segment sales and transfers are carried out on an arm's length basis.

(b) By geographical area

The Group operates principally in the Republic of Singapore.

14. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments

Please refer to paragraph 8.

15. A breakdown of sales

	Group		
	2003	2002	+/(-)
	\$'000	\$'000	%
Sales reported for first half	489,805	491,987	(0.4)
Operating profit after tax before deducting minority interests reported for first quarter: before exceptional items after exceptional items	40,498	38,320	5.7
	40,795	52,794	(22.7)
Sales reported for second half	578,181	519,525	11.3
Operating profit after tax before deducting minority interests reported for second half: before exceptional items after exceptional items	36,452	48,234	(24.4)
	37,430	40,413	(7.4)
Sales reported for the year Operating profit after tax before deducting minority interests	1,067,986	1,011,512	5.6
reported for the year: before exceptional items after exceptional items	76,950	86,554	(11.1)
	78,225	93,207	(16.1)

16. A breakdown of the total annual dividend (in dollar value for the issuer's latest full year as follows:

		FY 2003 \$'000	FY 2002 \$'000
(a)	Ordinary	56,345	71,666
(b)	Preference	0	0
(c)	Total	56,345	71,666

17. Interested Person Transactions

Aggregate value of all transactions conducted under shareholders' mandate pursuant to Rule 920 of the SGX Listing Manual

	FY 2003	FY 2002
	\$'000	\$'000
Transaction for the Sales of Goods and Services		
Keppel Corporation Ltd and its associates	769	-
Neptune Orient Lines Ltd and its associates	5,755	7,704
SembCorp Industries Limited and its associates	3,241	6,693
Transaction for the Purchase of Goods and Services		
Keppel Corporation Ltd and its associates	2,104	2,824
Neptune Orient Lines Ltd and its associates	5,612	6,368
SembCorp Industries Limited and its associates	22,946	23,933
Management and Support Services		
SembCorp Industries Limited	900	1,136
Total Interested Person Transactions	41,327	48,658
Tuesday, Tuesday Discounce of Funda with / /funda) (as at 24 Dagamba	-1
Treasury Transactions – Placement of Funds with/ (fro	· •	•
SembCorp Industries Limited and its associates	17,773	10,827
SembCorp Industries Limited and its associates	(1,501)	-

Aggregate value of all transactions conducted during the period (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920 of the SGX Listing Manual

	FY 2003 \$'000	FY 2002 \$'000
Investment transactions		
Neptune Orient Lines Ltd and its associates Singapore Technologies Engineering Ltd and its	-	11,000
associates	-	3,300
_	-	14,300

BY ORDER OF THE BOARD

LIM SEH LI Company Secretary 5 February 2004