#### **SEMBCORP MARINE LTD**

Unaudited Financial Statement And Dividend Announcement For The Year Ended 31 December 2002

PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a) An income statement (for the group) together with a comparative statement for the corresponding period of the immediately preceding financial year

<u></u>		Group		Company			
_	2002	2001	+/(-)	2002	2001	+/(-)	
	\$'000	\$'000	%	\$'000	\$'000	%	
Turnover	1,011,512	854,461	18.4	20,464	26,355	(22.4)	
Cost of sales	(883,956)	(744,842)	18.7	(14,005)	(12,367)	13.2	
Gross profit	127,556	109,619	16.4	6,459	13,988	(53.8)	
Other operating income	9,933	17,565	(43.5)	1,743	5,390	(67.7)	
General & admin. expenses	(47,606)	(42,688)	11.5	(5,706)	(4,681)	21.9	
Operating profit	89,883	84,496	6.4	2,496	14,697	(83.0)	
Interest & investment income	14,515	19,723	(26.4)	106,755	56,272	89.7	
Financial expenses	(822)	(291)	182.5	(865)	(1,546)	(44.0)	
Exceptional items	6,653	1,201	454.0	19,714	(15,873)	224.2	
Profit before tax and share of associated	110,229	105,129	4.9	128,100	53,550	139.2	
companies & joint ventures results							
Share of results of associated							
companies & joint ventures	11,390	(405)	2,912.3	0	0	0	
Amortisation of goodwill on	(5,328)	(1,332)	300.0	0	0	0	
acquisition of associated							
companies							
Profit before taxation	116,291	103,392	12.5	128,100	53,550	139.2	
Taxation	(23,084)	#(22,865)	1.0	(20,117)	#(10,874)	85.0	
Profit after taxation	93,207	#80,527	15.7	107,983	#42,676	153.0	
Minority interests	(1,109)	1,892	(158.6)	0	0	0.0	
Net profit attributable to	92,098	#82,419	11.7	107,983	#42,676	153.0	
shareholders							
Earnings per share, cents							
Basic	6.54	<del></del>					
Diluted	6.50	#5.87					

<sup>#</sup> Figures have been restated. See Note 5.

The accompanying notes to the financial statements form an integral part of the financial statements.

Grou		
2002	2001	+/(-)
\$'000	\$'000	%
32	96	(66.7)
14,483	19,627	(26.2)
(38,790)	(30,449)	27.4
(4,135)	(2,453)	68.6
79	(333)	123.7
(2,156)	5,221	(141.3)
9.2%	9.4%#	
9.8%	8.9%#	
	2002 \$'000 32 14,483 (38,790) (4,135) 79 (2,156) 9.2%	\$'000 \$'000 32 96 14,483 19,627 (38,790) (30,449) (4,135) (2,453) 79 (333) (2,156) 5,221 9.2% 9.4%#

## **Notes to the Accounts:**

- (i) The Group's tax charge in 2002 included a write-back of tax provision of \$4,692,000 in respect of prior years (2001: write-back of tax provision of \$2,162,000 in respect of prior years) mainly due to the reduction in corporate income tax rate.
- (ii) There was no disposal of property during the year (2001: Profit on sale of property \$4,119,000).
- (iii) The exceptional items comprise:

	Grou	ıp	Company		
	2002	2001	2002	2001	
	\$'000	\$'000	\$'000	\$'000	
Profit/(loss) on sale of:			<u> </u>		
Associated companies	11,704	61	25,086	360	
Realisation of capital reserves	6,591	0	0	0	
and foreign currency translation					
reserves upon sale of an associated					
company					
Subsidiary company	0	(230)	0	397	
Dilution of interest in a subsidiary	(163)	0	600	0	
company to minority interests					
Redeemable convertible loan stock in a					
subsidiary company	0	0	500	0	
Long term equity shares	557	1,370	123	1,370	
	18,689	1,201	26,309	2,127	
Impairment loss – fixed assets	(4,000)	0	0	0	
Provision for diminution:					
Associated companies	(1,309)	0	(1,194)	(615)	
A subsidiary company	0	0	0	(5,385)	
Other long term investments	(6,144)	0	(3,144)	0	
Club memberships	(358)	0	(263)	0	
Quoted warrants written off	(225)	0	(225)	0	
Provision for share of loss in an					
associated company	0	0	0	(12,000)	
<b>Exceptional items</b>	6,653	1,201	19,714	(15,873)	

(iv) There was no extraordinary item during the year.

# 1(b)(i) A balance sheet (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year

# **Balance Sheet**

	Grou	Group		any
	2002	2001	2002	2001
	\$'000	\$'000	\$'000	\$'000
Fixed assets	447,886	429,914	183,662	188,378
Subsidiary companies	0	0	333,126	299,858
Associated companies & joint ventures	101,778	104,627	43,292	51,568
Other long-term investments	92,277	98,152	74,163	75,684
Long-term trade debtors	201,791	167,356	77,349	87,920
Intangibles	2,122	917	0	0
Total Non Current Assets	845,854	800,966	711,592	703,408
Current Assets	,	Ź	Ź	,
Stocks and work-in-progress	247,806	189,357	0	0
Trade debtors	201,032	327,899	70,729	54,898
Other debtors	31,424	59,395	129,253	158,545
Fixed deposits	93,952	12,933	6,053	4,703
Bank and cash balances	68,487	44,549	8,591	4,943
Total Current Assets	642,701	634,133	214,626	223,089
Current Liabilities				
Trade creditors	385,912	378,748	5,292	9,309
Other creditors and provisions	21,620	14,882	71,174	124,451
Excess progress billings over work-in- progress	20,980	299	0	0
Borrowings	27,709	21,256	23,000	27
Provision for taxation	35,902	31,674	5,772	9,451
Total Current Liabilities	492,123	446,859	105,238	143,238
Total Carrent Elabilities	1,72,123	110,037	103,230	1 13,230
Net Current Assets	150,578	187,274	109,388	79,851
<b>Total Assets less Current Liabilities</b>	996,432	988,240	820,980	783,259
Non-Current Liabilities				
Borrowings	0	4,801	0	0
Deferred taxation	42,775	#50,251	32,201	#36,953
Hire purchase creditors	57	226	0	0
Provision for retirement gratuities	3,296	1,699	0	0
Total Non-Current Liabilities	46,128	56,977	32,201	36,953
	950,304	931,263	788,779	746,306
Capital & Reserves				
Share Capital	141,432	140,614	141,432	140,614
Reserves	798,576	#780,631	647,347	#605,692
	940,008	921,245	788,779	746,306
Minority interests	10,296	10,018		
	950,304	931,263	788,779	746,306

<sup>#</sup> Figures have been restated. See Note 5.

# 1(b)(ii) Aggregate amount of group's borrowings and debt securities

# Amount repayable in one year or less, or on demand

As at 31-Dec-02 As at 31-Dec 01

Secured		Unsecured	Secured	Unsecured
	0	27 709 000	246 000	21 010 000

# Amount repayable after one year

As at 31-Dec-02 As at 31-Dec-01

Secured		Unsecured		Secured		Unsecured
	0		0		0	4.801.000

# **Details of any collateral**

In 2001, a bank loan was secured on plant and equipment of a subsidiary company with a net book value of \$841,000 under a deed of debenture dated 5 June 1998.

# 1(c) A cash flow statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year

# Cash Flow Statement for the year ended 31 December 2002

	Group		
	2002	2001	
	\$'000	\$'000	
Cash flow from operating activities	_		
Operating profit	89,883	84,496	
Adjustments for:	22 420	20.020	
Depreciation of fixed assets	32,429	28,829	
Fixed assets written off	(150)	6	
Gain on disposal of fixed assets	(159)	(4,516)	
Deferred expenditure written off	0	403	
Amortisation of goodwill on consolidation	935	188	
Amortisation of redeemable convertible loan stock discount	98	100	
Redeemable convertible loan stock discount written off	10	0	
Operating income before reinvestment in working capital	123,285	109,506	
Decrease/(increase) in debtors	205,003	(147,220)	
Increase in stocks and work-in-progress	(32,125)	(52,949)	
(Decrease)/Increase in creditors	(91,805)	56,706	
Cash generated from/(used in) operations	204,358	(33,957)	
cush generated from (assum) operations	20.,500	(55,507)	
Investment and interest income received	15,487	19,093	
Interest paid	(843)	(262)	
Income taxes paid	(24,836)	(20,313)	
Net cash provided by/(used in) operating activities	194,166	(35,439)	
Cash flow from investing activities			
Acquisition/disposal of subsidiary companies, net	(18,635)	(225)	
Additional interest in a subsidiary company	0	(1,135)	
Investment in associated companies	(27,526)	(31,798)	
Purchase of fixed assets	(14,435)	(49,146)	
Purchase of long term investments	(3,020)	(40)	
Proceeds from disposal of fixed assets	4,010	931	
Proceeds from sale of other long term investments	3,084	1,962	
Proceeds from sale of associated companies	28,069	482	
Dividend from associated companies	3,214	2,135	
<u> </u>	3,214	2,133	
Partial return of capital by an associated company in voluntary	0	327	
liquidation Conital refund from associated companies	0 3,075	3,387	
Capital refund from associated companies	· · · · · · · · · · · · · · · · · · ·	,	
Net cash used in investing activities	(22,164)	(73,120)	

Cash flow from financing activities:		
Dividends paid by the Company	(71,470)	(60,356)
Additional short term bank loan	78,000	20,000
Repayment of borrowings	(78,246)	(328)
Fixed deposit pledged with a bank for banking facilities	(53,259)	0
Repayment of hire purchase creditors	(279)	(334)
Proceeds from issue of new shares:		
- by the Company	5,960	7,606
- by subsidiary to minority shareholders	0	2,000
Repayment from an associated company	0	473
Net cash used in financing activities	(119,294)	(30,939)
Net increase/(decrease) in cash and cash equivalents	52,708	(139,498)
Cash and cash equivalents at beginning of year	56,472	195,970
Cash and cash equivalents at end of year	109,180	56,472

The acquisition and disposal of subsidiary companies in 2002 and The effect on the individual assets and liabilities is set out below.	2001 have been sho	wn as a single it
	2002 \$'000	2001 \$'000
Fixed assets	43,997	/
Joint Venture		(1,500)
Stocks and work-in-progress	5,642	0
Debtors	30,228	(9)
Bank and cash balances	52	(225)
Bank overdrafts, unsecured	(6,787)	0
Bank loans	(2,800)	0
Creditors	(50,410)	8
Current taxation	(690)	9
Net assets acquired/(disposed)	19,232	(1,717)
Minority interests	(52)	137
Amount taken up as associated company	(6,731)	0
Loss on disposal		230
Goodwill on acquisition	1,851	0
Purchase consideration/(sales proceeds)	14,300	(1,350)
Amount reflected as non-trade (payable)/receivables	(2,400)	1,350
Cash paid	11,900	0
The acquisition and disposal of subsidiary companies, net of cash is represented by:		
Cash paid	(11,900)	0
Less: Bank and cash balances	52	(225)
Add: Bank overdrafts, unsecured	(6,787)	0
Net cash outflow	(18,635)	(225)
Cash and cash equivalents included in the consolidated statement of cash flows comprise:		
-	Grou	p
	2002	2001
	\$'000	\$'000
Fixed deposit, bank and cash balances	162,439	57,482
Bank overdraft	0	(1,010)
	162,439	56,472
Less: Fixed deposit pledged with a bank for banking facilities	(53,259)	0
Cash & cash equivalent in consolidated statement for cash flow	109,180	56,472

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year

# Statement of Changes in Equity for the year ended 31 December 2002

	Share capital	Share premium	Capital reserve	Foreign currency translation reserve	Unappropriated profit	Total
TT 0	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
The Group Balance at 1 January 2001 Cumulative effect on change in accounting policy	139,518	222,819	28,431	3,428	496,553	890,749
SAS 12 Income tax	0	0	0	0	(1,317)#	(1,317)#
As restated	139,518	222,819	28,431	3,428	495,236	889,432
Profit for the year	0	0	0	0	82,419#	82,419#
Dividends on ordinary shares	0	0	0	0	(60,356)	(60,356)
Translation differences for the year	0	0	0	2,152	0	2,152
Share issued on exercise of share option	1,096	6,510	0	0	0	7,606
Share of an associated company's capital reserves	0	0	(8)	0	0	(8)
Balance at 31 December 2001	140,614	229,329	28,423	5,580	517,299	921,245
The Group						
Balance at 1 January 2002 Cumulative effect on change in	140,614	229,329	28,423	5,580	518,942	922,888
accounting policy	0	0	0	0	(1.640) !!	(1 (10)
SAS 12 Income Tax	0	0	0	0 7.700	(1,643)#	(1,643)#
As restated	140,614	229,329	28,423	5,580	517,299	921,245
Profit for the year	0	0	0	0	92,098	92,098
Dividends on ordinary shares	0	0	$0 \\ 0$	(1.190)	(71,470)	(71,470)
Translation differences for the year Share issued on exercise of of	818	5 142	0	(1,180)	$0 \\ 0$	(1,180)
share option	010	5,142	U	0	U	5,960
Realisation upon disposal of an associated company	0	0	(10,386)	195	3,600	(6,591)
Deferred tax liability component of a subsidary company's redeemable	0	0	(90)	0	0	(90)
convertible loan stocks reserves Share of an associated company's	0	0	36	0	0	36
capital reserves  Balance at 31 December 2002	141,432	234,471	17,983	4,595	541,527	940,008
The Company						
The Company Balance at 1 January 2001 Cumulative effect on change	139,518	222,819	960	0	394,400	757,697
in accounting policy						
SAS 12 Income Tax	0	0	0	0	(1,317)#	(1,317)#
As restated	139,518	222,819	960	0	393,083	756,380
Profit for the year	0	0	0	0	42,676#	42,676#
Dividends on ordinary shares	0	0	0	0	(60,356)	(60,356)
Share issued on exercise of share option	1,096	6,510	0	0	0	7,606
Balance at 31 December 2001	140,614	229,329	960	0	375,403	746,306

140,614	229,329	960	0	376,626	747,529
0	0	0	0	(1,223)#	(1,223)#
140,614	229,329	960	0	375,403	746,306
0	0	0	0	107,983	107,983
0	0	0	0	(71,470)	(71,470)
818	5,142	0	0	0	5,960
141,432	234,471	960	0	411,916	788,779
	0 140,614 0 0 818	0 0 140,614 229,329 0 0 0 0 818 5,142	0 0 0 0 140,614 229,329 960 0 0 0 0 0 0 818 5,142 0	0 0 0 0 0 140,614 229,329 960 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 (1,223)# <b>140,614 229,329 960 0 375,403</b> 0 0 0 0 107,983 0 0 0 0 (71,470) 818 5,142 0 0 0

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year

During the financial year, the Company issued 8,181,500 ordinary shares of \$0.10 each upon the exercise of options granted under the SembCorp Marine Share Option Plan (the "Plan").

As at 31 December 2002, there were 40,845,000 unexercised options for unissued ordinary shares of \$0.10 each under the Plan.

The details of the Plan (which was started in 1991 as the Jurong Shipyard Limited Executives' Share Option Scheme) were set out in the financial statements of that year.

2. Whether the figures have been audited, or reviewed and in accordance with which standard (e.g. the Singapore Standard on Auditing 910 (Engagements to Review Financial Statements), or an equivalent standard)

The figures have not been audited.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter)

N.A.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied

Except as disclosed in paragraph 5 below, the Group has applied the same accounting policies and methods of computation in the financial statements for the current financial year compared with those of the audited financial statements as at 31 December 2001.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change

With effect from 1 January 2002, the Group changed its accounting policy with respect to the treatment of deferred taxation in order to conform with the new requirements of SAS 12 on Income Taxes, which is effective for financial periods beginning on or after 1 April 2001. The change in accounting policy resulted in a prior year adjustment to retained earnings as at 31 December 2001 amounting to \$1,643,000 for the Group and \$1,223,000 for the Company respectively.

Proforma comparative information, which assumes the new accounting policies had always been in use, is presented below:

## **Profit and Loss Statement**

	Group		Group (Pro	oforma)
	2002 2001		2002	2001
	\$'000	\$'000	\$'000	\$'000
Turnover (no change)	1,011,512	854,461	1,011,512	854,461
Profit before tax (no change)	116,291	103,392	116,291	103,392
Taxation				
- Current Year	(21,614)	(22,539)	(21,614)	(22,539)
- Change in accounting policy with the adoption	(1,470)	(326)	0	0
of SAS12 Income Tax				
	93,207	80,527#	94,677	80,853
Minority Interest	(1,109)	1,892	(1,109)	1,892
Profit attributable to Members	92,098	82,419#	93,568	82,745

# **Statement of Retained Earnings**

	Group		Group (Proforma)	
	2002	2001	2002	2001
<del>_</del>	\$'000	\$'000	\$'000	\$'000
Retained Earnings:				
At beginning of year (previously stated)	518,942	496,553	518,942	496,553
- Change in accounting policy with the adoption	(1,643)	(1,317)	0	0
of SAS12 Income Tax				
At beginning of year (restated)	517,299	495,236#	518,942	496,553
Profit for the year	92,098	82,419	93,568	82,745
Dividends on ordinary shares	(71,470)	(60,356)	(71,470)	(60,356)
Realisation on disposal of an associated company	3,600	0	3,600	0
At end of year	541,527	517,299	544,640	518,942

6. Earnings per ordinary share of the group for the current period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends

	Group		
	2002	2001	+/(-)%
Earnings per ordinary share of the Group for the financial year based on net profit attributable to shareholders:			
(i) Based on the weighted average number of shares (cents)	6.54	5.89#	11.0
Weighted average number of shares	1,408,050,448	1,398,765,833	0.7
(ii) On a fully diluted basis (cents)	6.50	5.87#	10.7
Adjusted weighted average number of shares	1,416,274,448	1,403,185,833	0.9

<sup>#</sup> Figures have been restated. See Note 5.

7. Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the (a) current period reported on and (b) immediately preceding financial year

		Group			Company	
	2002	2001	+/(-)%	2002	2001	+/(-)%
Net tangible asset value per ordinary share based on issued share capital at the end of the						
financial year (cents	65.65	64.41#	1.9	55.77	53.07#	5.1%

<sup>#</sup> Figures have been restated. See Note 5.

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors. It must also discuss any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on

#### **Review of Group Performance**

Group turnover for the year ended 31 December 2002 improved by 18.4% from \$854.5 million in 2001 to \$1,011.5 million. The improvement was due mainly to the increased revenue from new building jobs from \$104.0 million in 2001 to \$184.0 million in 2002 and ship conversion jobs that increased from \$204.0 million in 2001 to \$337.1 million in 2002.

The Group achieved a 6.4% increase in operating profit from \$84.5 million in 2001 to \$89.9 million. Despite a 26.4% decline in interest and investment income, the Group's pre-tax profit increased from \$103.4 million in 2001 to \$116.3 million. The increase is mainly attributed to the exceptional items of \$6.7 million and net contributions of \$6.1 million from associated companies.

Exceptional items of \$6.7 million comprised mainly net gain from the divestment of Jurong Technologies Industrial Corporation Ltd less provision for the impairment in value of fixed assets and the provision for diminution in value of other long term investments.

The Group's attributable profits increased by 11.7% from \$82.4 million in 2001 to \$92.1 million.

# 9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

When the Company announced its results for the half year ended 30 June 2002 on 31 Jul 2002, it stated that "Barring unforeseen circumstances, with its current order book, the Group expects the current year's results to show improvement over the previous year." The profit before exceptional items for 2002 of \$85.4 million is higher than the adjusted profit before exceptional items achieved in 2001 of \$81.2 million.

# 10. A commentary at the date of the announcement of the competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months

With the current order book, the Group expects to maintain its performance.

#### 11. Dividend

#### (a) Current Financial Period Reported On

Any dividend recommended for the current financial period reported on? Yes

Name of Dividend	Interim & Special	Final	Special
Dividend Type	Cash	Cash	Cash
Dividend Rate	1.50 cents per ordinary share (less tax)	1.00 cents per ordinary share (less tax)	4.00 cents per ordinary share (less tax)
Par value of shares	0.10	0.10	0.10
Tax Rate	22.0	22.0	22.0

#### (b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? Yes

Name of Dividend	Interim & Special	Final	Special
Dividend Type	Cash	Cash	Cash
Dividend Rate	1.50 cents per ordinary share (less tax)	1.00 cents per ordinary share (less tax)	4.00 cents per ordinary share (less tax)
Par value of shares	0.10	0.10	0.10
Tax Rate	22.0	22.0	22.0

#### (c) Date payable

The final and special dividend will be paid on 20 May 2003.

#### (d) Books closure date

Notice is hereby given that the Transfer Book and Register of Member of the Company will be closed from 29 April 2003 to 30 April 2003, both dates inclusive, for the preparation of dividend warrants. Duly completed transfers received by the Registrar, Kon Choon Kooi Pte Ltd, 47 Hill Street #08-02, Chinese Chamber of Commerce & Industry Building, Singapore 179365, up to 5 p.m. on 28 April 2003 will be registered before entitlements to dividend are determined.

## 12. If no dividend has been declared/recommended, a statement to that effect

N.A.

# PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT (This part is not applicable to Q1, Q2, Q3 or Half Year Results)

13. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year

		Ship				
		repairing,	Ship			
		building and	chartering	Others	Eliminations	Total
		conversion	_			
		\$'000	\$'000	\$'000	\$'000	\$'000
(a)	By business segment:2002					
	Revenue					
	Sales to external parties	961,991	22,599	26,922		1,011,512
	Inter-segment sales	165,672	508	65,042	(231,222)	0
	Consolidated sales	1,127,663	23,107	91,964	(231,222)	1,011,512
	Results					
	Segment results	81,302	4,193	4,388		89,883
	Exceptional items	6,748	0	(95)		6,653
	Investment and interest income	13,553	931	31		14,515
	Interest expenses	(712)	0	(110)		(822)
	Share of results of associated					
	Companies & joint ventures	7,664	(324)	(1,278)		6,062
	Profit before taxation	108,555	4,800	2,936		116,291
	Taxation	(21,454)	(801)	(829)		(23,084)
	Profit after taxation	87,101	3,999	2,107		93,207
	Other Information					
	Capital additions	14,284	0	151		14,435
	Depreciation	28,087	2,781	1,561		32,429
	Amortisation	6,082	0	279		6,361
	Segment assets	894,900	61,458	54,944		1,011,302
	Interest bearing assets	366,728	13,903	5,474		386,105
	Investments in associated					
	companies & joint ventures	86,568	72	4,508		91,148
	Consolidated total assets	1,348,196	75,433	64,926		1,488,555
	Segment liabilities	420,580	1,542	9,494		431,616
	Interest bearing liabilities	23,249	0	4,709		27,958
	Deferred taxation	41,646	170	959		42,775
	Provision for taxation	34,335	754	813		35,902
	Consolidated total liabilities	519,810	2,466	15,975		538,251

By business segment: 2001					
Revenue	907 700	21.027	25.026		054 461
Sales to external parties	806,609	21,926	25,926	(160.044)	854,461
Inter-segment sales	117,533	513	49,998	(168,044)	054.461
Consolidated sales	924,142	22,439	75,924	(168,044)	854,461
Results					
Segment results	79,907	3,354	1,235		84,496
Gain on sale of long term investments	1,201	0	0		1,201
Investment and interest income	18,018	1,552	153		19,723
Interest expenses	(222)	0	(69)		(291)
Share of results of associated	, ,				
companies & joint ventures	(771)	(2,455)	1,489		(1,737)
Profit before taxation	98,133	2,451	2,808		103,392
Taxation	(21,943)	(429)	(493)		(22,865)
Profit after taxation	76,190	2,022	2,315		80,527
Other information					
Capital additions	25,579	23,015	552		49,146
Depreciation	24,369	2,867	1,593		28,829
Amortisation	1,332	0	188		1,520
Segment assets	945,180	60,072	59,181		1,064,433
Interest bearing assets	261,096	13,902	5,281		280,279
Investments in associated					
companies & joint ventures	73,875	(5,863)	22,375		90,387
Consolidated total assets	1,280,151	68,111	86,837		1,435,099
Segment liabilities	374,059	2,173	19,094		395,326
Interest bearing liabilities	20,116	0	6,469		26,585
Deferred taxation	49,967	227	57		50,251
Provision for taxation	30,500	579	595		31,674
Consolidated total liabilities	474,642	2,979	26,215		503,836

# (b) By geographical area

The Group operates in 8 (2001:8) countries and principally in the Republic of Singapore. Pricing of inter-segment sales and transfers are carried out on an arm's length basis.

14. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments

N.A.

(a)

# 15. A breakdown of sales

# (a) Sales

	Group		Company	
	2002	2001	2002	2001
	\$'000	\$'000	\$'000	\$'000
Sales reported for:				
First half year	491,987	373,356	10,067	13,209
Second half year	519,525	481,105	10,397	13,146
Total Sales	1,011,512	854,461	20,464	26,355

# (b) Operating profit after tax before deducting minority interest

	Group		Compa	any
	2002	2001	2002	2001
	\$'000	\$'000	\$'000	\$'000
Excluding exceptional items				
Operating profit before exceptional				
items after tax before deducting				
minority interest reported for:				
First half year	38,320	37,138#	28,304	42,796#
Second half year	48,234	42,188#	59,965	15,753#
Operating profit before exceptional	86,554	79,326#	88,269	58,549#
items after tax before deducting				
minority interest				

	Group		Compa	any
	2002	2001	2002	2001
	\$'000	\$'000	\$'000	\$'000
Including exceptional items				
Operating profit after tax before				
deducting minority interest reported				
for:				
First half year	52,794	38,300#	49,250	38,570#
Second half year	40,413	42,227#	58,733	4,106#
Operating profit after tax before				
deducting minority interest	93,207	80,527#	107,983	42,676#

<sup>#</sup> Figures have been restated. See Note 5.

# (b) Interested Person Transactions

Aggregate value of all transactions conducted under a shareholders' mandate pursuant to Rule 920 of the SGX Listing

		Manual	
Transaction for the Sales of Goods and Services			
Keppel Corporation Ltd and its Associates		0	1,397
Neptune Orient Lines and its associates			41,863
•	7,704		
SembCorp Industries Limited and its Associates	ŕ		6,459
•	6,693		,
Temasek Holdings (Private) Limited and its Associates	,	0	855
Transaction for the Purchase of Goods and Services			
Keppel Corporation Ltd and its Associates		2,824	3,315
Neptune Orient Lines and its Associates		6,368	72,668
SembCorp Industries Limited and its Associates		23,933	9,234
Management and Support Services			
SembCorp Industries Limited		1,136	1,800
<b>Total Interested Person Transactions</b>		48,658	137,591

## **Treasury Transactions**

Placement of funds with interested persons for amounts ranging from \$500,000 to \$10,460,389 (2001: \$68,963 to \$45,200,728).

# 16. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year

Total Annual Dividend (Refer to Para 16 of Appendix 7.2 for the required details)

	Latest Full Year (S\$'000)	Previous Full Year (S\$'000)
Ordinary	71,470	60,356
Preference	0	0
Total:	71,470	60,356

#### BY ORDER OF THE BOARD

Lim Seh Li Company Secretary 07/02/2003