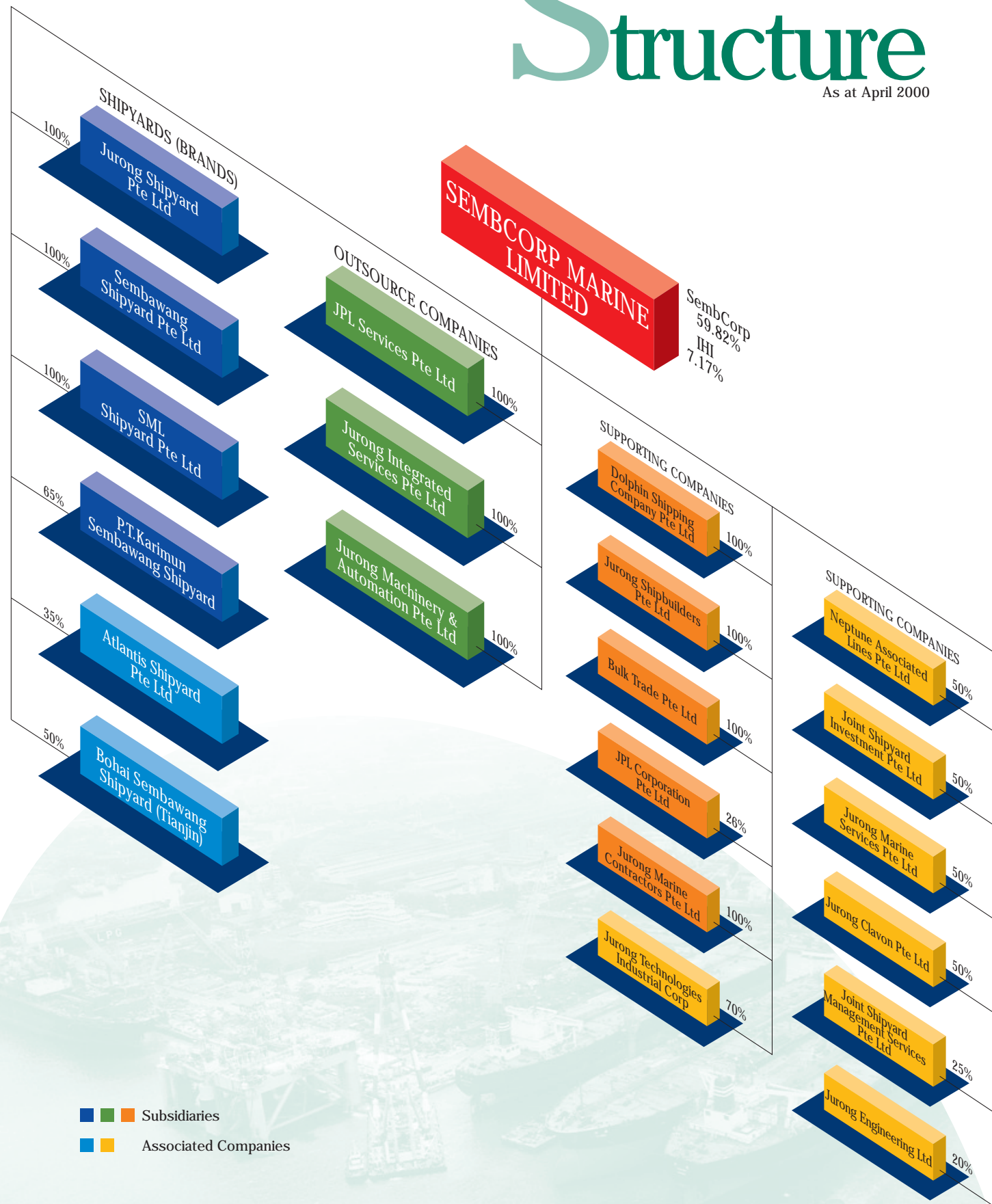


Corporate Structure

As at April 2000



PRINCIPAL OFFICERS

SEMBCORP MARINE

- Mr Tan Kwi Kin - President
- Mr Heng Chiang Gnee - Deputy President
- Mr Wee Sing Guan - Chief Financial Officer
- Mrs Hui Mei Gomez - Financial Controller
- Mr Wong Peng Kin - Senior Vice President
- Mr Seow Tan Hong - Senior Vice President
- Ms Judy Han - Vice President
- Mr Gerard Vincent - Corporate Counsel

JURONG SHIPYARD PTE LTD (JSPL)

- Mr Tan Kwi Kin - Chairman
- Mr Heng Chiang Gnee - Deputy Chairman
- Mr Chew Yam Poey - Executive Director
- Mr Yu Ching Ong - Director
- Mr Chua Teck Lian - Senior General Manager
- Mr Liu Chin Peng - Senior General Manager
- Mr Lee Yeok Hoon - General Manager
- Mr Wong Weng Sun - General Manager
- Mr Y. K. Tang - Deputy General Manager
- Mr Don Lee - Deputy General Manager

SEMBAWANG SHIPYARD PTE LTD (SSPL)

- Mr Heng Chiang Gnee - Chairman
- Mr T. P. Ng - General Manager
- Mr Jerry Koh - General Manager (Projects)
- Ms Wong Lee Lin - Deputy General Manager
- Ms K. K. Wee - Business Manager
- Mr Samuel Wong - Conversion Manager
- Mr P. K. Ong - Marine Manager
- Mr C. G. Neo - Deputy Marine Manager

SML SHIPYARD PTE LTD

- Mr Heng Chiang Gnee - Chairman
- Mr Freddie Woo - General Manager

ATLANTIS SHIPYARD PTE LTD

- Mr Heng Chiang Gnee - Chairman
- Mr Chan Nai Eng - Executive Director

P. T. SEMBAWANG KARIMUN SHIPYARD

- Mr Heng Chiang Gnee - Commissioner
- Mr T. P. Ng - President Director
- Mr M. T. Toh - General Manager
- Mr K. C. Kok - Marketing Manager

BOHAI SEMBAWANG SHIPYARD

- Mr Heng Chiang Gnee - Deputy Chairman
- Mr T. P. Ng - Joint Chairman (ExCo)
- Mr Eddy Wong - General Manager

JPL SERVICES

- Mr Tan Kwi Kin - Chairman
- Mr Yu Ching Ong - Executive Director

JURONG INTEGRATED SERVICES (JIS)

- Mr Tan Kwi Kin - Chairman
- Mr Chang King - Executive Director

JURONG MACHINERY & AUTOMATION (JMA)

- Mr Tan Kwi Kin - Chairman
- Ms Joyce Lin - Executive Director

JURONG MARINE CONTRACTORS

- Mr Wong Peng Kin - Executive Director
- Mr Lee Yeok Hoon - General Manager

BULK TRADE

- Mr Andy Ang - General Manager

JURONG MARINE SERVICES

- Captain Kang Kok Leong - General Manager

JURONG CLAVON

- Mr Ong Kim Seng - Managing Director